



PACIFIC
HISTORIC PARKS
★ Remember ★ Honor ★ Understand ★

ANNUAL²⁰²³ REPORT

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DC	L. J. WHITEHEAD, JR.	SEC	GRIFIN	PFC		
DC	F. M. WHITLOCK	SEC	GRIFIN	PFC		
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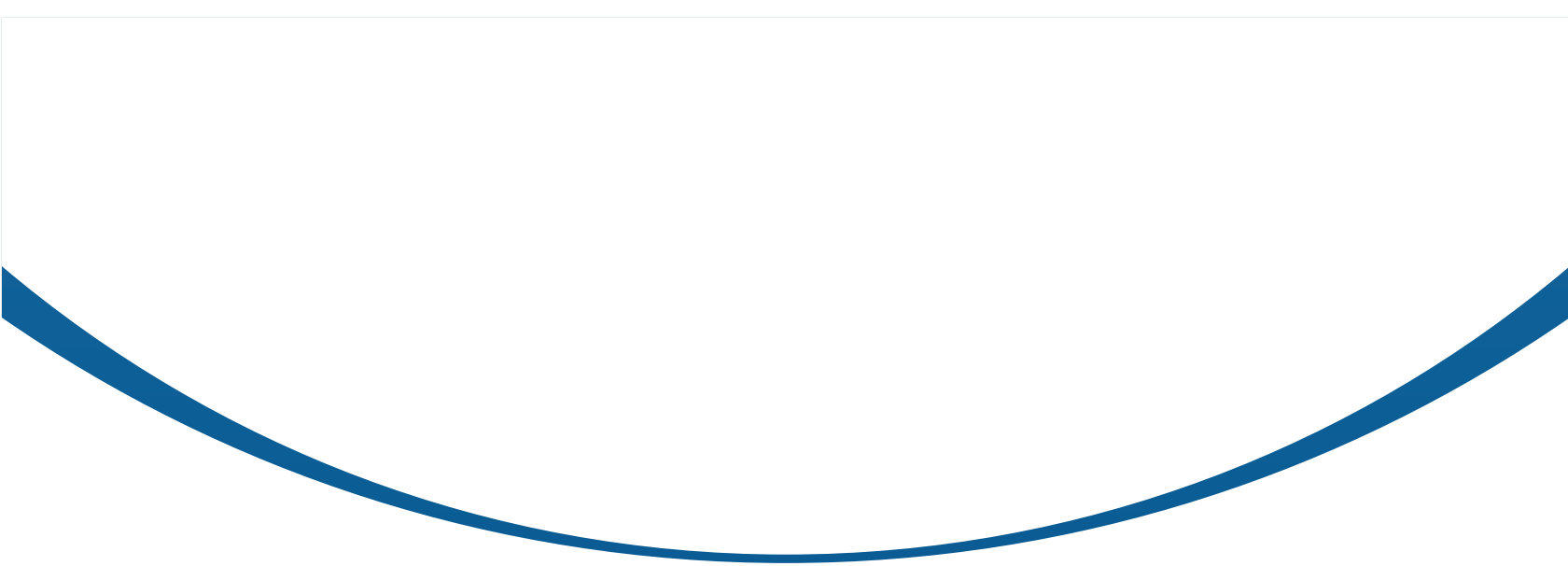
MANAGEMENT

SERVING COMMUNITY

SERVING WITH PURPOSE

SERVING WITH IMPACT

SERVING RESPONSIBLY



STEWARDS OF PACIFIC TREASURES

INTRODUCTION:

Pacific Historic Parks (PHP) is a non-profit organization that works in partnership with the National Park Service and the State of Hawaii to support and preserve historical sites in the Pacific region of the United States. These sites include:

- Pearl Harbor National Memorial in Hawaii, which commemorates the attack on Pearl Harbor, triggering America's entry into World War II.
- Kalaupapa National Historical Park on Molokai, Hawaii, which tells the story of the Kalaupapa leprosy settlement.
- American Memorial Park in Saipan, Northern Mariana Islands, honoring the American and Marianas people who lost their lives during World War II.
- War in the Pacific National Historical Park in Guam, which preserves and interprets the history of the Pacific Theater of World War II.
- Diamond Head State Park, Oahu, Hawaii, offers a blend of natural beauty, historical significance and outdoor trails, making it a must-visit destination for those traveling to Oahu. It had a pivotal roll in the islands defense during World War II as a military outpost.
- Honouliuli National Historic Site in Hawaii, which was once home to the largest and longest-operating incarceration camp in Hawaii during World War II.

Our organization offers educational and interpretive programs and operates museum stores at these sites, with proceeds supporting preservation and educational efforts.



VISION

To be the leading organization supporting significant historical sites in the Pacific for future generations.

MISSION

Pacific Historic Parks (PHP) supports the USS Arizona Memorial and other Pacific historic locations through research, preservation, restoration, and education and interpretive programs to perpetuate the memory of events and to honor the people involved in these sites.

VALUES

Patriotism

We cherish and promote our military heritage, a story of great sacrifice, love, dedication and service to the United States of America and its way of life.

Remembrance

We are committed to remembering, understanding, honoring and educating others about the events and people involved in the sites we serve.

Teamwork

We support a collaborative environment that values partnerships and is open to suggestions and new approaches to achieving our mission.

Excellence/Quality

We strive for excellence and continuous improvement in our work and products.

Integrity

We conduct ourselves at the highest level of moral standards.

Fiscal Responsibility

We will carry out our fiduciary duties by prudent use of resources entrusted to us.

BOARD OF DIRECTORS

Jeff Bell	Chairman
Alma Grocki	Vice-Chairman
Michael "Swede" Olson	Secretary
Alan Mattson	Treasurer

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MANAGEMENT TEAM

Aileen Utterdyke	President and CEO
Lee Collins	Director of Sales & Marketing
Tom Gerrish	Director of Information & Digital Technology
James McCoy	Director of Communication
Cindy Rapadas	Regional Director - Guam/Saipan
Sean Hatada	Sr. Manager of Retail
Natalie Sword	Sr. Manager of Purchasing & Product Development
Austin Davis	Warehouse Manager
Jaclyn Balajadia	Guam Education Manager
Nicole Calvo	Guam Development & Marketing Manager



FROM OUR PRESIDENT & CEO

Aileen B. Utterdyke
President & CEO



Dear Friends and Supporters,

As we look back on this remarkable year at Pacific Historic Parks (PHP), we are filled with gratitude for the unwavering support of people like you. Your generosity has allowed us to honor the stories of courage, sacrifice, and resilience that shaped the Pacific region during some of the most pivotal moments in history. Our mission - preserving these sacred sites and educating future generations about the importance of remembrance—remains as vital as ever, and we couldn't do it without your help.

This year has been one of significant growth, innovation and resilience. We have expanded our reach, deepened our impact, and continued to deliver on our mission. Through our partnerships with the National Park Service and the State of Hawaii, we have supported them with the stewardship of some of the most significant historical landmarks in the Pacific. Each of these sites holds deep meaning for those who visit, as they serve as reminders of both the tragedies and the triumphs of history.

This year, thanks to your contributions, we:

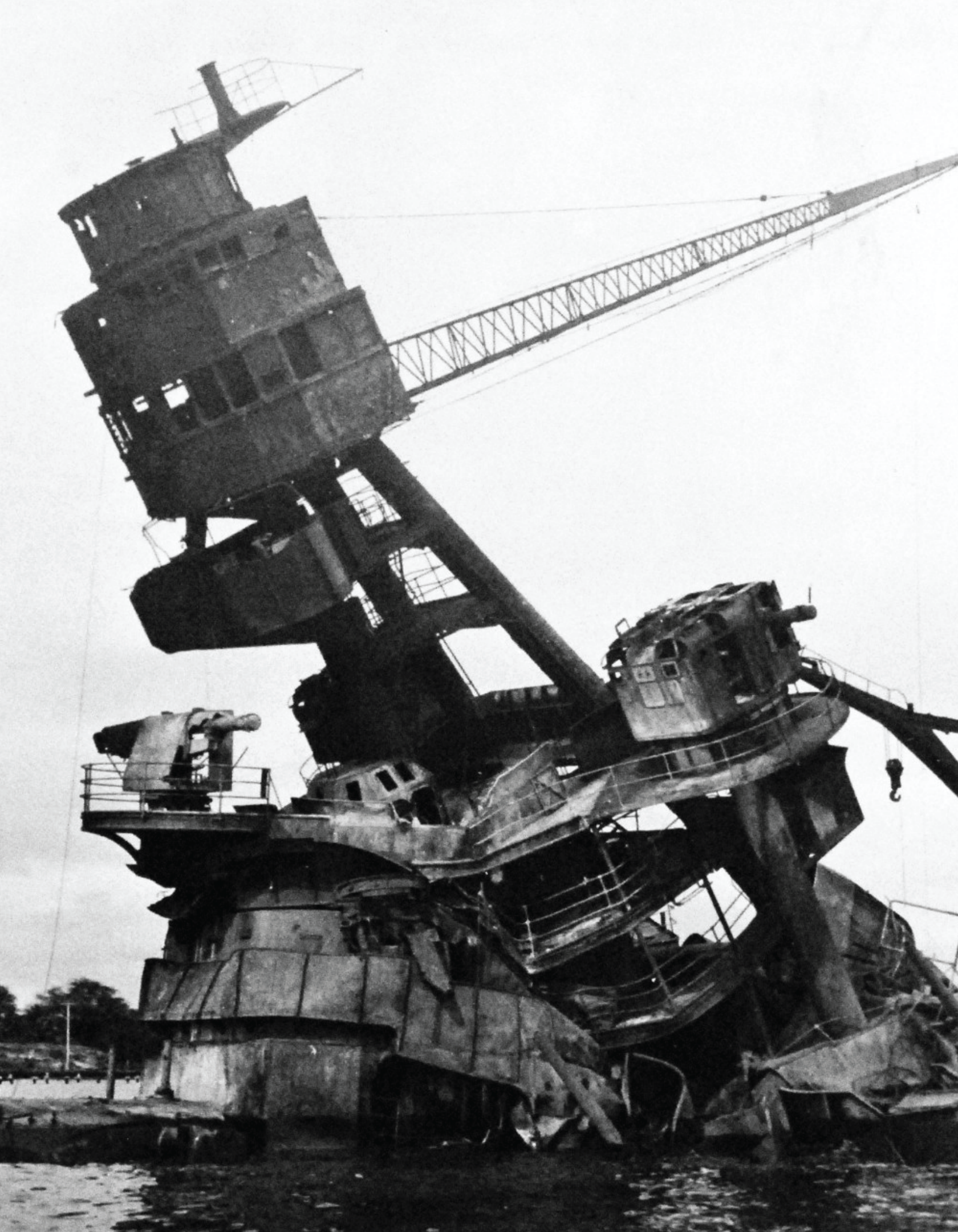
- Welcomed millions of visitors to these historic locations, providing them with educational experiences that foster a deeper understanding of our shared past.
- Expanded our digital programs, ensuring that even those who cannot visit in person can engage with these sites and learn the stories of the brave individuals who lived through World War II.
- Supported the preservation of these precious sites, so future generations can continue to experience the power and significance of the history they represent.
- Made significant strides in community engagement and awareness of these sites.

But our work is far from over. As the years pass, it becomes more critical to preserve these places and keep the stories alive. The survivors and veterans of these events are becoming fewer, and it is our collective responsibility to ensure that their legacies endure. Your support is essential in this mission.

We invite you to continue this journey with us. Every dollar you donate helps us maintain these historical treasures and provide educational programs that reach thousands of students, visitors, and history enthusiasts each year. Your gifts will ensure that the sacrifices made, and lessons learned are never forgotten.

Thank you for your continued generosity, passion, and commitment to preserving history. Together, we are safeguarding the memory of those who came before us and inspiring those who will follow. Let's continue to make history matter.

With deep appreciation,



EVERLASTING LEGACY

A CALL TO REMEMBER PEARL HARBOR



A larger than expected crowd of 2,500 people attended the 81st Commemoration of Pearl Harbor Day. Among them were 14 World War II veterans, five of them Pearl Harbor survivors.

Gone are the days when hundreds of members of the Greatest Generation traveled to Hawaii for the annual Pearl Harbor Day event.

The audience on December 7 at Pearl Harbor National Memorial and those viewing the proceedings via livestream were focused on the five survivors of the attack that changed the world 81 years ago.

Sterling Cale, Herb Elfring, Jack Holder, Ira Schab and Ken Stevens slowly made their way to their seats, accompanied by family, friends and caregivers. The five ranged in age from 100 to 102.

The speakers included Lou Conter, one of two remaining survivors of the USS Arizona. He provided a taped speech from his home in California.

“I had hoped to be with you in Honolulu for this 81st Commemoration but my 101-year-old legs are not what they used to be,” Conter said in his remarks.



The theme of the 81st Commemoration was Everlasting Legacy. The speeches, delivered with the backdrop of the USS Arizona Memorial and the USS Missouri, the so called bookends of the war, reflected that.

“Although we continue to have fewer veterans join us, our resolve to ensure their stories are not forgotten will only get stronger,” Tom Leatherman, Superintendent of Pearl Harbor National Memorial, said in his speech. “Together we can continue to honor those who served and sacrificed by sharing the diverse stories and history relating to the events from before, during and after December 7 and the U.S. involvement in World War II. The Everlasting Legacy of Pearl Harbor will be shared at this site for all time as we must never forget those who came before us so that we can chart a more just and peaceful path for those who follow.”





The keynote speaker was Charles F. "Chuck" Sams, the 19th National Park Service Director and first Native American to be appointed to that post. Sams is a Navy veteran. His late grandfather served in WWII in the Pacific on the USS Converse. Six of his great uncles also served in World War II.

"Our family's story of service led me to serve in the world greatest Navy," Sams told the audience. "Their legacy, their stories, their sacrifice, were a true demonstration of what a nation can do when it's called to war."

Rear Admiral Stephen Barnett, Commander of Navy Region Hawaii, also honored the World War II veterans for their valor and sacrifice in World War II.

"And when that war concluded, another great legacy was born," Admiral Barnett said. "Today American relationship with the people of Japan is a model of good relationships everywhere. Britain, France, Germany, once mortal enemies, in some cases over centuries, are now strong democracies friends and allies in Europe. The world, with just a few outliers, value security, value prosperity and value stability. Histories show democracies work together to foster peace and cooperation."

In his taped speech, Lou Conter called on the nation's education system to focus more on the lessons learned from the Day of Infamy.

"I have briefed a lot of high schools and junior high schools and they are all happy to have the truth come out and what really happened," Conter said. "In the history books, there's only a half a page on Pearl Harbor. They should have at least a chapter if not more. Because that's a very important part of history and for our children to teach their children and remember."

NPS Director Sams issued an appeal to those watching in person or via livestream.

"I challenge you to carry the Pearl Harbor legacy forward, sharing the stories of valor and sacrifice with your friends and family and instilling a sense of respect and inspiration in future generations as we heard that call this morning"

In his speech, Conter thanked Commemoration organizers for dedicating the event to the members of the Greatest Generation.

"That includes those who served in uniform and those who worked on the home front," Conter said. "The heroes are the ones that didn't come home. The ones that lost their lives, the 2403 members of the military that lost their lives that day including the 1177 of my shipmates on the Arizona."

His final line in the speech. "I hope to see you all next year if my legs are in good shape. Thank you very much and Remember Pearl Harbor."

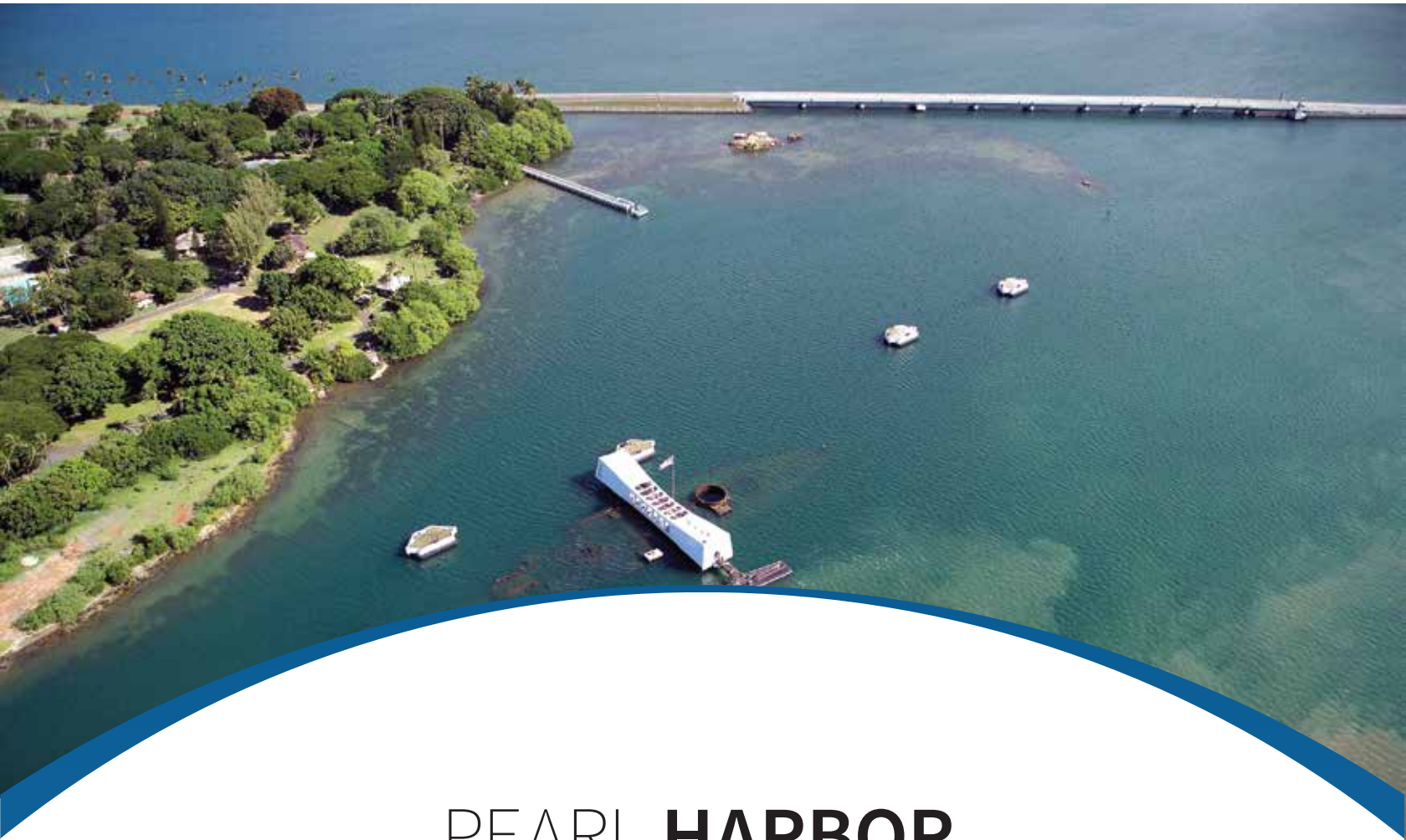




Carillon Bell Tower
American Memorial Park - Saipan

SERVING OUR COMMUNITY





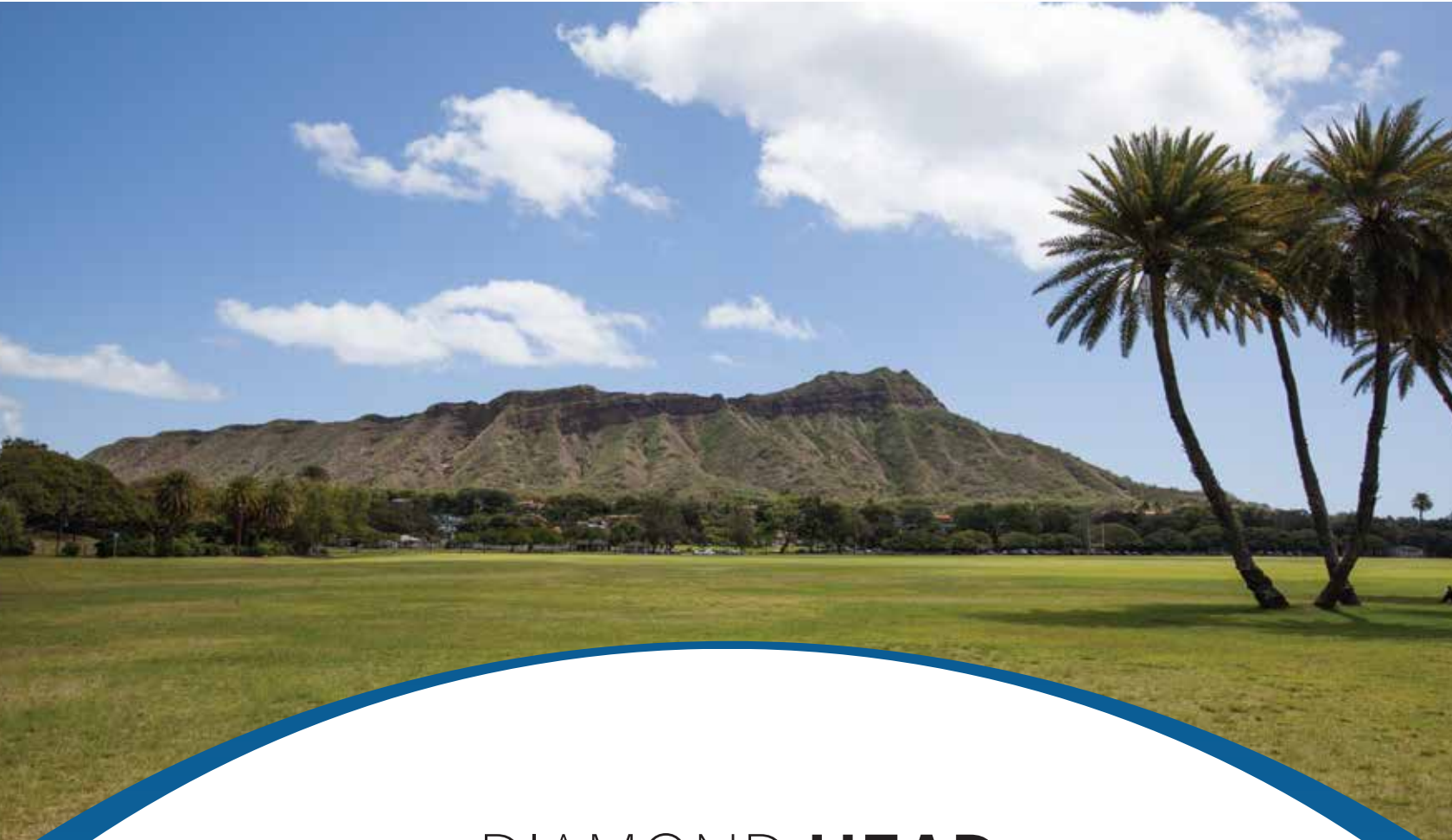
PEARL HARBOR

NATIONAL MEMORIAL

The Pearl Harbor National Memorial in Honolulu, Hawaii, is a solemn and significant site dedicated to the memory of the December 7, 1941, attack on Pearl Harbor. This event marked a turning point in World War II, propelling the United States into active participation in the conflict.

The Pearl Harbor National Memorial is both a place of reflection and education, drawing millions of visitors annually who come to honor the fallen, understand the historical significance of the attack, and gain a greater appreciation for the sacrifices made by those who served. The memorial not only preserves the memory of those who lost their lives but also ensures that future generations understand the profound impact of the events of December 7, 1941, on the course of global history.





DIAMOND HEAD STATE MONUMENT

The unique profile of Diamond Head (Lé'ahi) sits prominently near the eastern edge of Waikiki's coastline. Hawai'i's most recognized landmark is known for its historic hiking trail, stunning coastal views, and military history. Diamond Head State Monument encompasses over 475 acres, including the interior and outer slopes of the crater.

In 1968 Diamond Head was designated as a National Natural Landmark. With the state monument encompassing over 475 acres, Diamond Head is credited as being one of the most recognizable landmarks in Hawai'i. With the summit offering 360 degree views of O'ahu it is a popular hiking destination for residents and visitors alike. The 0.8 mile hike from trailhead to the summit is steep and strenuous, gaining 560 feet as it ascends from the crater floor (Hawaii.gov). In total the hike is 1.6 miles roundtrip. Portions of the trail have been paved to ensure guest safety. Access to the summit's original Fire Control Station is still open to the public as an observation point. From the top of the 82 step metal staircase bunkers and the 1917 Diamond Head Lighthouse can be seen.





KALAUPAPA **NATIONAL** HISTORICAL PARK

Kalaupapa was established in 1980 to preserve the memories and experiences of the people forcibly sent to the isolated peninsula. Kalaupapa National Historical Park's mission is to provide a well-maintained community that ensures the present patient-residents of the Kalaupapa Settlement may live out their lives peacefully and comfortably by honoring the mo'olelo (story) of the isolated Hansen's disease (leprosy) community and preserve and interpret its site and values. The park provides extensive opportunities for collaborative management efforts and future research opportunities.

Educational Values- Invaluable opportunities to learn about the experience of Hansen's disease patients' and related medical and social science, in addition to the inspiration lying within Kalaupapa's Hawaiian history and range of resources abundant at the park. The park also affords generous opportunities for future research and collaborative management.







HONOULIULI **NATIONAL** HISTORIC SITE

The Honouliuli POW and Internment Camp opened in March of 1943. It was the largest of 13 internment camps in Hawai'i and would see a total of 17,000 POWs and 2,000 civilian internees through the duration of the war. It would close in January 1946.

In the early 1990s, renewed interest in the internment/incarceration experience of Japanese Americans prompted the search to locate the specific location of Honouliuli. In 2002, The Japanese Cultural Center of Hawai'i (JCCH) and researchers Jane Kurahara and Betsy Young would locate Honouliuli through the usage of archived maps. In 2015, President Barack Obama designated all 13 internment camps in Hawai'i as National Monuments with site management transferred to the National Park Service.

Currently this site is closed to the public. The National Park Service has projected the site's reopening in 2025. Pacific Historic Parks, in collaboration with the NPS and other organizations, seek to tell the stories of the internment and POW experience as well as facilitate the broader discussion of internment in Hawai'i during World War II.





WAR IN THE **PACIFIC** NATIONAL HISTORICAL PARK

War in the Pacific National Historical Park located in Guam commemorates the bravery and sacrifices of those participating in the campaigns of the Pacific Theater of World War II. Units in the park serve as a solemn tribute to the US forces who made the ultimate sacrifice in defense of the island, and the people of Guam who faced the horrors of war, enduring atrocities such as death, personal injury, forced labor, forced marches, and forced internment. This commemoration, coupled with the preservation and interpretation of natural, scenic, historic values and objects, helps preserve an important part of Guam's history for future generations. The significant key features of the 1944 battles, including the invasion beaches, pillboxes, caves, and historic structures, are reminders of the tangible World War II resources that help tell the Battle of Guam story.



AMERICAN MEMORIAL PARK

AMERICAN **MEMORIAL** PARK

American Memorial Park was established on August 18, 1978. The mission of American Memorial Park is to honor the American and Marianas people who gave their lives during the Marianas Campaign of World War II.

At American Memorial Park, memorials stand in tribute to the courage and sacrifice of over 5,200 U.S. Servicemen who lost their lives during the Battles of Saipan, Tinian, and the Philippine Sea, their names are inscribed at the Court of Honor and Flag Circle. As a result of the battles, over 900 indigenous civilians lost their lives – their names can be found at the Marianas Memorial. The park remains a place to reflect on the history and to remember the fallen, so that those who died in the Marianas Campaign are not forgotten. The park serves as a living legacy for future generations to remember, honor, and understand what took place during the Marianas Campaign of World War II.



SERVING WITH **IMPACT**

● **PARK VISITORS** 2,512,754

Pearl Harbor National Memorial, Hawaii	1,696,550
USS Arizona Memorial, Hawaii	(1,070,406)*
Kalaupapa National Historical Park, Hawaii	1,293
War in the Pacific National Historical Park, Guam	11,991
American Memorial Park, Saipan	12,273
Diamond Head State Monument, Hawaii	790,647

**Part of the visitor count for Pearl Harbor National Memorial, Hawaii.*

● **DIGITAL EXPERIENCES** 209,870

Number of Digital Experiences

Total # of Narrated Tours: - 136,700
Pear Harbor National Memorial
Total # of Virtual Reality Experiences: - 72,000
Pearl Harbor National Memorial
Geocache Experiences: - 585
Guam - 142
Saipan - 443

● **EDUCATIONAL RESOURCES** 14

Number of Educational Resources Developed
Hawaii - 4
Guam - 7
Saipan - 3

EDUCATION & **INTERPRETATION** 33

Number of Education & Interpretation
Projects Established
Hawaii - 15
Guam - 10
Saipan - 5
International - 3

● **OUTREACH EVENTS** 225

Number of Outreach Events Conducted
Hawaii - 132
Guam - 75
Saipan - 18



● MEDIA CONTENT

Number of Historical Media Content
Produced/Published

Hawaii - 15
Guam - 2
Saipan - 11
Comms - 40

68

● STUDENTS SERVED

Number of Students Served

Hawaii - 9,543
Guam - 7,390
Saipan - 2,005

18,938

ORAL HISTORIES

Number of Oral Histories
Documented

Hawaii - 5
Saipan - 8

13

● PROJECT BENEFICIARIES

Number of Project Beneficiaries Served

Hawaii - 1,963
Guam - 1,958
Saipan - 528

4,449

● PHP DONATIONS

Donors

515

HIGHLIGHTS





HIGHLIGHTS

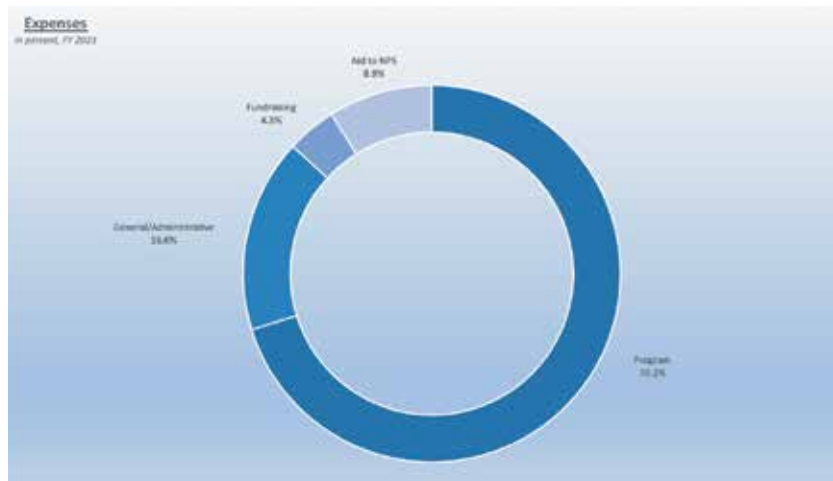
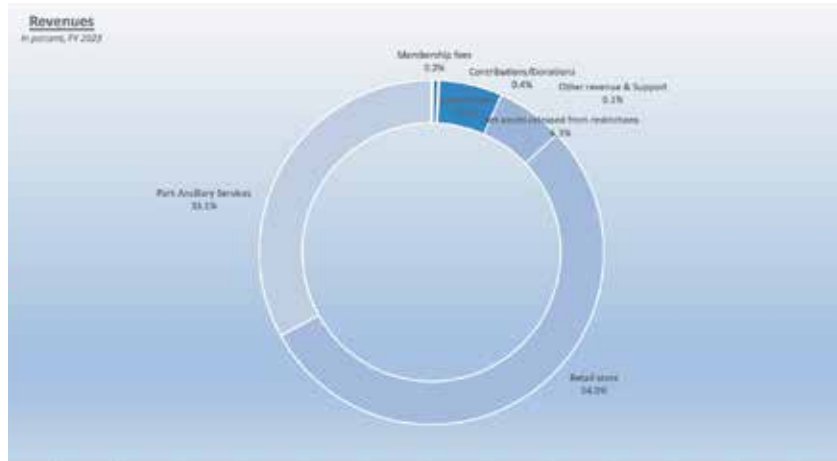
FINANCIAL REPORT

Financial Position

FY 2023, 2022, 2021

	2023	2022	2021
Total Assets			
Cash and Cash Equivalents	\$ 6,003,506	\$ 5,419,718	\$ 4,625,373
Investments	7,064,574	6,533,487	8,586,162
Retail Store Inventory	2,993,742	2,101,217	1,882,791
Property Equipment	6,180,151	4,503,670	3,501,319
Other Assets	2,729,235	3,011,311	2,186,980
Total Assets	24,971,208	21,570,403	20,682,625
Our liabilities			
Accounts payable trade	589,652	719,951	610,151
Accrued Expenses	260,230	92,313	92,313
Line of Credit	-	-	145,512
Notes Payable	-	-	749,542
Total Liabilities	849,882	812,264	1,614,201
Net Assets			
Net Assets without donor restrictions	21,822,265	18,697,742	16,621,747
Net assets with donor restrictions	2,298,761	2,043,945	2,446,679
Total Net Assets	\$ 24,121,326	\$ 20,741,687	\$ 19,068,424





Financial Activities

FY 2023

	2023	TOTAL
Support & Revenues		
<i>Contributions</i>		
Membership fees	15,539	0.2%
Contributions/Donations	41,842	0%
Other revenue & support	13,660	0.1%
Investments	573,941	5.9%
Net assets released from restrictions	615,366	6%
Retail store	5,245,114	54%
Park Ancillary Services	3,214,634	33%
Total Support & Revenues	7,246,555	100%
Expenses		
Program	4,629,970	70%
General/Administrative	1,094,931	17%
Fundraising	280,402	4%
Aid to NPS	589,970	9%
Total Expenses	\$ 5,573,292	100%
NET ASSETS	3,124,823	



THANK YOU

TO ALL OUR **2023 DONORS**

Pacific Historic Parks is profoundly grateful to our dedicated donors and patrons. Your invaluable support has been instrumental in our ongoing mission to preserve and share the powerful stories of World War II in the Pacific. The achievements highlighted in this annual report are a testament to your generosity, and we are privileged to have you as our partners in our efforts.

Thank you/Mahalo/Si Yu'os ma'āse'/Ghilisów for your steadfast commitment to preserving our histories and educating the generations to come.

PACIFIC HISTORIC PARKS

★ Remember ★ Honor ★ Understand ★

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